

Declaration of interest

Pascal LAGARDE - Executive Director, International
Affairs, Strategy, Development and Research, Bpifrance,
France

Member of the EIF Board

DECLARATION OF INTEREST FORM FOR MEMBERS AND ALTERNATES OF THE EIF BOARD OF DIRECTORS

FULL NAME:	Pascal LAGARDE
EIF ROLE:	Full Board member <input checked="" type="checkbox"/> Alternate Board member <input type="checkbox"/>
TERM'S START DATE¹:	24 April 2026

1. OUTSIDE ACTIVITIES

1.1. CURRENT ACTIVITIES NOT CONNECTED TO [EIF/EIB]'S WORK.

Please indicate (i) any official/professional position(s), (ii) membership to governing bodies (e.g. of international, European or national agencies) and (iii) positions in institutes, associations, foundations.

Name of the body	Position (incl. outline of main tasks)	Nature of the business / type of activity of the body	Remunerated? (Yes/No)
Bpifrance	Executive Director	in charge of Strategy, international and European affairs, economic studies and development	Yes
Uab Ilte	Supervisory board	independent member / Lithuanian NPI	No
Siparex associés	Board of directors	Bpifrance representative / investment fund	No
CITA	Board of directors	Bpifrance representative / investment fund	No
Five Capital Advisor (Dubai)	Board of directors	Bpifrance representative / management company	No
institutional Investors Roundtable(Montreal)	Board of directors of the association	Member	No
FKF (GP) SAS	Board of directors	Chairman / management company (JV Bpifrance KIA)	No

No current activities to declare

1.2. PREVIOUS ACTIVITIES

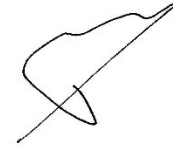
Please indicate (i) any official/professional position(s), (ii) membership to governing bodies (e.g. of international, European or national agencies) and (iii) positions in institutes, associations, foundations, held in each case over the last 5 years.

¹ Insert date of commencement of the current EIF mandate (in case of re-appointments, only the ongoing mandate should be referenced).

End date	Name of the body	Position (incl. outline of main tasks)	Nature of the business/ type of activity of the body
EIF	Board of directors	FISG representative	
EMENA	Board of directors	Bpifrance representative	Association in Malta
Biotech promise	Board of directors	independent member	Investment manager listed companies

No previous activities to declare

I hereby declare that, as of 25/04/2026², the information given here above in the section for publication is true, correct and complete to the best of my knowledge.



Date³: 25/04/2026

Signature:

² Insert either (i) date of appointment, (ii) 31 December of the reference year, or (iii) date of material change, depending on the relevant circumstances.

³ The date of the signature must be in January of the year following the reference year, or date of material change, depending on the relevant circumstances.