

# Professional profile

**Pascal LAGARDE** - Executive Director,  
International Affairs, Strategy, Development  
and Research, Bpifrance, France

**Member of the EIF Board**



**Executive Director in charge of International Affairs, Strategy, Development and Research of Bpifrance.**

Pascal LAGARDE, 62, graduated as an engineer from the Ecole Polytechnique (X 82) and the Ecole Nationale Supérieure des Techniques Avancées.

He began his career as head of program at the General Delegation for Armament of the French Ministry of Defense, in the telecommunications sector (1987-1993).

At the Ministry in charge of the industry (1994-1998) he became successively the assistant of the “electronic components” assistant director and “IT and telecommunications” assistant director.

In 1999, Pascal LAGARDE was appointed Head of the Venture and Seed Capital Department of CDC PME (Groupe Caisse des Dépôts) and, in 2001, assistant Managing Director of CDC PME, and Chairman of its subsidiary CDC PME Gestion, in charge of public mid-caps investments. In June 2003, he was appointed Managing Director of CDC PME.

In 2006, as part of the reorganization of the private equity activities of Caisse des Dépôts, Pascal LAGARDE was appointed Managing Director of CDC Entreprises, in charge of CDC general interest programs for SMEs equity financing: venture capital, expansion capital and smallcap LBOs. CDC Entreprises was a management company, managing a total of 7,8 B€ invested in PE/VC funds and directly in SMEs and startups. Its LPs included the CDC group, public and private financial institutions, and industrials firms.

Following the creation of Bpifrance, Pascal LAGARDE has been appointed in 2013 Executive Director of Bpifrance. His responsibilities, which cut across all Bpifrance business lines, include strategy and development, research and evaluation, international and European affairs and ESG.

Pascal Lagarde is a member of the Board of Directors of

- ✓ Siparex Associés
- ✓ Cita
- ✓ Five Capital Partners (UAE company)
- ✓ UAB ILTE (Lithuanian company)
- ✓ Bpifrance International Capital
- ✓ Institutional Investors Roundtable (IIR) (Canadian company)

He is also a member of Bpifrance deeptech direct investment and fund of funds investment committees.